

**WASHINGTON STATE EMERGENCY MANAGEMENT COUNCIL  
COMMITTEE ON HOMELAND SECURITY**

**CAMP MURRAY, BUILDING #104 (FORMER RED HORSE BUILDING)  
WEDNESDAY, APRIL 2, 2008 · 1:00 PM–4:00 PM**

**COMMITTEE MEMBERS**

	Back, Ken		Department of Health	Alternate
	Beckley, Paul	Asst. Chief	WA State Patrol	Member
	Brown, Mike	Detective	King County Sheriff's Office (WASPC-Sheriff)	Member
	Brusso, Dave	LTC	WA Mil. Dept. – WA National Guard	Alternate
	Buchanan, Gary		Port of Seattle (Assoc. of WA Ports)	Member
	Butler, John		Department of Ecology	Alternate
P	Byers, David		Department of Ecology	Member
P	Crerar, Linda		Department of Agriculture	
P	Drake, Randy		WA State Patrol	Alternate
	Erickson, John		WA Department of Health	Chair
	Estes, Kathy		Thurston County Emergency Management (HS Regions)	Alternate
	Finlay, Sara		Office of the Attorney General	Member
P	Glass, Lee		Department of Labor & Industries	Member
	Green, Ray	Sergeant	King County Sherriff's Office (WASPC-Sheriff)	Alternate
	Griffith, Tom	Director	CRESA (HS Regions)	Member
	Hall, Jim	Director	Yakima County DEM (WSEMA)	Member
	Hieb, Roger		Emergency Management Division	Alternate
	Himmel, John		Department of Transportation	Member
P	Hodgeboom, Dave		WA Department of Agriculture	Member
	Jensen, Jeff	Asst. Chief	Tacoma Fire Dept. (WA State Assn. of Fire Chiefs)	Member
	Mah, Doug		Department of Information Services	Member
	Matlick, Mike		WA State Fire Protection Bureau	Member
P	Mullen, Jim	Director	WA State Emergency Management	Member
	Olsen, Walt		WA Assoc. of Public Works	Member
	Perz, Paul		WA State Fire Protection Bureau	Alternate
	Peterson, Dave		Snohomish Health District (Local Public Health)	Member
	Pryor, Jim	Asst. Chief	Seattle Police Department (Urban Areas)	Member
	Roberts, Bruce		Spokane Police Department (WASPC-Police Chiefs)	Member
	Romines, Steve		Thurston County Medic One (Local EMS)	Member
	Schaefer, Brian		Spokane Fire Dept. (Urban Areas)	Alternate
P	Scharf, Jim	Chief	Everett Police Department	Chair
P	Shapiro, Peggi		WA State Hospital Association	Member
	Steele, Helmut		WA State Dept. of Transportation	Alternate
	Ursino, Brian		Washington State Patrol	Member
	Vickery, A.D.	Chief	Seattle Fire Dept. (WA State Assn. of Fire Chiefs)	Alternate
	Walter, Dick		Assn. of Washington Business	Member
	Weitzel, Mike	LTC	WA Mil. Dept. – WA National Guard	Member
	Williams, Chris		Department of Health	Alternate
	Wood, James		WA State Department of Agriculture	Alternate
	Yu, Theo		Office of Financial Management	Member

Note: 'A' or 'P' denotes Absence or Presence

<b>ADVISORY MEMBERS</b>				
	Hendrickson Andy		FEMA Region X	Advisory
	Prewett, Marty		Federal Bureau of Investigations	Advisory
	Rodin, Jeffry		U.S. EPA	Advisory
	Windus, Robert		USDOE-BPA	Advisory
<b>MILITARY DEPARTMENT STAFF PRESENT</b>				
	Bickford, Nancy		Washington Military Department	Staff
	Dudley, Lit		Emergency Management Division	Staff
	Egan, Terry		Emergency Management Division	Staff
	Bushnell, Jill		Washington Military Department	Staff
	Macsparran, Don		Emergency Management Division	Staff
	McNeil, Paul		Emergency Management Division	Staff
	Mitchell, Venetia		Emergency Management Division	Staff
P	Messman, Max		Emergency Management Division	Staff
	Schaal, Jennifer		Emergency Management Division	Staff
	Tassoni, Peter		Emergency Management Division	Staff
	Ufford, John		Emergency Management Division	Staff
<b>GUESTS PRESENT</b>				
P	Johnson, Dan		Wa fire Protection Bureau	Alternate
P	Holcomb, Dave		Department of Homeland Security	
P	Solie, Arel		Washington State Patrol	
P	Szarma, James		WAJAC	Presenter
P	McCandle, La Vonde		Department of Labor & Industries	Alternate

**CALL TO ORDER:**

**CHAIR’S REMARKS AND INTRODUCTIONS**

The meeting was called to order at 1:00 pm.

**APPROVAL OF MEETING NOTES**

No meeting notes were approved due to lack of quorum.

**NEW BUSINESS**

**Strategic Risk Sector Assessment– Dam Sector briefing by James Szarma**

James Szarma utilized information from WAJAC to obtain an operating picture for Washington State concerning national and international threats and then determining how that

applies to Washington State. Elements of the analysis include review of suspicious activity and activities related to Critical Infrastructure.

General vulnerability equals threat plus consequences. Is there an intent to harm? Is their a capability to inflict damage? Vulnerability is generally an access issue. Consequences is essentially the impacts of an action. Szarma used Ecology and IPSC information to create this assessment. There are about 76,000 dams in the US and 850 are in Washington with about 120 with high hazard of potential life loss with dam failure. Beyond loss of human life the other impacts from dam loss are loss of water supply, loss of hydro power, loss of recreation opportunities, flooding, and loss of irrigation uses.

This is the first Critical Infrastructure (CI) sector for which a risk assessment has been undertaken in WA state. There has been no recent activity that looks like targeting related to dams. It is known that US adversaries are still active. Dams appear to fit adversaries needs for potential damage and attention impacts. Overall the risk to dams is rated at medium. The threat to dams is low now. One current gap in the assessment system is that we do not have established definitions for low medium and high threat. Further, there is concern that there is no consistent reporting system for suspicious activities. Currently we use NWWARN and PNWER for reporting activities. It is possible to work with Ecology to develop definitions for low, medium, and high risk. There is a need to work more closely with the public and private sectors for reporting.

Nationwide there are 43 fusion centers and about 23 “Srama types” in service now. Randy Drake added that currently there are systemic challenges to get fusion centers to communicate with each other. There is work ongoing to try to solve this communications problem.

The ELF/ALF fires in Snohomish County were the last malicious/arson property damage activities discussed in recent intel conference calls.

Dave Hodgeboom raised another dam loss consequence, that being impact to river transportation of goods, including agricultural commodities to market.

The question was raised, “How does CHS advise the EMC on this relative to the other CI sectors? There needs to be a qualitative way to compare CI risk assessments. Members of the committee expressed reluctance to share this info with NWWARN due to lack of ability to keep info secure.

It was noted that WAJAC will be able to share this information with General Lowenberg, but then the question would be how to disseminate this information to the broader Law Enforcement community or other agency leaders. John Erickson expressed that DOH experiences the same security issues with information they receive from CDC. Apparently WAJAC produces an annual report and RIGs provides statistics but there is no consistency yet. Jim Mullen stated that there is a need for national leadership or direction on these issues of consistency.

The CHS was reminded that this assessment is the first of five such assessments that they requested. The other four top CI sectors have not been undertaken yet. The question was asked whether the WAJAC should continue with the next four. No answer was given.

### **EMD Director Comments on Homeland Security**

Jim Mullen noted the oncoming change in national administrations with the fall elections. A white paper for the new administration is to be released on April 8<sup>th</sup> raising current concerns from local, state, and national perspectives and the need for early discussion of policy issues.

### **CHS Subcommittee Reports**

Training and Exercise submitted a report in writing as did Equipment. IPSC did not have a report since they were involved in the assessment project. Agriculture reported on recent discussions about cattle and dairy issues.

Update on Grants by Sheryl Jardine. Reviewed approval and submission timeline. As an observation, our decision to move forward with grant development even when there was no guidance was a good strategy as it permitted forward motion on the grant that required relatively slight tweaking to create the final grant proposal.

FEMA made yet another data call from local governments with a short turn-around requirement and Jim Mullen replied “no” as these data calls place large time and resource demands on strapped local programs.

### **Discussion of CHS Priorities**

Arel Solie asked how the CHS wanted to use the Dam Threat Assessment that it received today. Is there a way to plug that information into the CHS priorities process?

Jeff Parsons agreed with Solie’s question. The IPSC has the duty to look at 17 CI sectors. Does CHS concur with the IPSC prioritization? Eventually IPSC will identify the top 180 CI sites for the state.

Solie noted that dams were selected as a good template process. Jeff Parsons noted that dams are at 9 or 10 in the order of criticality. Parsons explained how IPSC review sees information that isn’t reported to Law Enforcement.

Solie again asked if the Dams Assessment document that was presented today by WAJAC was acceptable to the CHS and does the CHS want WAJAC to produce 4 more. And how does the CHS weave these into their priorities?

It was asked, what are the other four sectors? And the answer given was transportation, energy, water, and information technologies sectors.

Parsons suggested that how to focus on a particular sub-Sector is the critical question.

Jim Mullen asked if IPSC can send the necessary material to the WAJAC so their analysis can be appropriately focused.

Scott Heinze suggested that the WAJAC take on the next logical sector such as transportation, since Al Qaida has targeted that in other countries. One question is what information will help Secretary Paula Hammond with her responsibilities at WSDOT? It is important to learn what agencies need before further assessments are conducted.

Solie asked how to narrow WAJAC's focus. Parsons stated he needs the authority to pursue information from agency directors and private sector entities to be able to move forward.

Jim Scharf noted that as a local police chief he needs to know what the most realistic threats to his community are so that he can apportion his LE resources. I would also seem logical that the governor would have similar concerns for the whole state setting.

Solie again asked how do we make these assessments useful for us? What will the process be for doing these assessments? Can this be flow charted? Would it go CHS request to WAJAC. WAJAC conducts assessment. Then IPSC reviews, but when do we solicit specific agency input in the process? Then how do we prioritize the resulting information? Arel sees this as a great purpose for the CHS to pursue.

Jim Mullen described it by saying that we're trying to get a snapshot in time and with that to identify gaps. Can we accomplish that with these assessments?

It was stated, "Let's not place another task on the WAJAC until we know what we're doing and how we'll use this product."

Solie noted that at his point some threat review has been done on dams, now who does the next portion of the assessment? It was suggested that the Assessment be forwarded to the IPSC and ask them for their evaluation and how to improve it and report back in several weeks.

Some discussion of the relative value of target hardening then occurred.

Jim Scharf asked if Solie could work with IPSC and WAJAC to determine a realistic, logical product for the CHS. How do we use limited time and resources best? Solie suggested a full CHS meeting for 4 hours on this subject would resolve the issues.

It was asked if the IPSC could identify likely targets and then have the military "red cell" team used to approach a site and conduct an assessment.

It was suggested that the report be forwarded to the IPSC seeking IPSC comments on the IPSC template and assessment process. It was also asked that a date for a special CHS meeting be selected.

Heinze suggested that the IPSC identify the top 5 sectors and then contact the state agencies which are involved with those sectors and bring them into the process of review so that the outcome would be useful for the state agencies.

The meeting adjourned at 4:10 p.m.

**FUTURE MEETING DATES:**

- June 4, 2008
- August 6, 2008
- October 1, 2008
- December 3, 2008